



Economic Vitality Incentive Program Consolidation of Services:

2011 City of Marshall Cooperation,
Collaboration and Consolidation Plan

Presented by
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CITY OF MARSHALL
ECONOMIC VITALITY INCENTIVE PROGRAM
LIST OF PREVIOUS CONSOLIDATED SERVICES

IT SERVICES (Marshall Public Schools)

The City and the Marshall Public Schools collaborated with Information Technology (IT) services. The employees of the Schools maintained the City's computer infrastructure.

ANNUAL COST SAVINGS = \$0.00

LIBRARY AUTHORITY (Marshall District Library)

The Marshall District Library was formed to consolidate the City Library with financial support of the City and four Townships.

COST SAVINGS = Unknown

ASSESSING (Calhoun County)

The City and Calhoun County collaborated with Assessing services. The City appointed the County's Assessor and the County's Equalization Department provides the assessing services for the City. The County uses the City's Board of Review and City Attorney for assessing matters. The City's Administrative Assistant to the Assessor remains a City employee and works full-time at the County building.

ANNUAL COST SAVINGS = \$30,000

UNION CITY TAX BILLS (The Village of Union City)

The City provided folding/stuffing services to Union City for their Summer, 2011 tax billing for approximately 800 pieces of mail. The City did not charge Union City for any service fees.

COMPOSTING CENTER (Calhoun County Road Commission)

The City of Marshall compost center operates from April through mid-November and is open to City of Marshall residents and all residents of Calhoun County. The operation is jointly funded by the City of Marshall and Calhoun County's solid waste fund.

ANNUAL COST SAVINGS = \$14,200

COMPOSTING EQUIPMENT CONSORTIUM (Berrien County, Three Rivers, and Coldwater)

The City of Marshall jointly owns a machine that is used to mix and chip material for compost production with three other communities. The equipment is rotated between communities and is maintained by the City of Coldwater.

ANNUAL COST SAVINGS = Unknown

SAFETY DAY (Village of Athens, Village of Union City, City of Springport, Village of Homer)

The City of Marshall has hosted an annual Safety Day in March and invites neighboring communities to participate. The participating communities help to reduce the cost per individual.

ANNUAL COST SAVINGS = \$200

MIDEAL (State of Michigan)

MI DEAL (Michigan Delivering Extended Agreements Locally) allows Michigan local units of government to benefit from the State's negotiating and purchasing power by permitting them to purchase from the State's contracts on the same terms, conditions, and prices as State government. Locals benefit not only from the reduced cost of goods and services, but also from indirect savings related to writing specifications, researching industries, processing invitations to bid, recruiting a diverse pool of potential suppliers, and making awards.

ANNUAL COST SAVINGS = Unknown

MSCPA EQUIPMENT (Clinton, Hillsdale, Coldwater, and Union City)

The Michigan South Central Power Agency purchased two wire pullers that can be used by all of its members. The equipment is used to run new or faulty electrical lines.

COST SAVINGS = \$108,000

DPW GARAGE (Marshall Public Schools)

The City of Marshall shares a building with Marshall Public Schools which houses the Department of Public Works, school transit, and mechanics for both agencies. The agreement helps to reduce maintenance and utility cost.

ANNUAL COST SAVINGS = \$21,691

SOUTH CENTRAL MICHIGAN PUBLIC WORKS MUTUAL AID GROUP (City of Albion, Village of Athens, City of Battle Creek, Calhoun County Road Commission, City of Charlotte, City of Coldwater, Village of Homer, City of Springfield, and Village of Tekonsha)

The City of Marshall has entered into a mutual aid agreement with nine other communities for public works assistance. The agreement states the equipment available and how each agency will be reimbursed.

COST SAVINGS = Unknown

SOUTHERN REBEL MUTUAL AID GROUP (Chelsea, Clinton, Coldwater, Dowagiac, Hillsdale, Niles, Paw Paw, South Haven, Sturgis, and Union City)

The City of Marshall has entered into a mutual aid agreement with ten other communities to provide Electric Distribution assistance. The agreement states the equipment available and how each agency will be reimbursed.

COST SAVINGS = Unknown

FIRE DEPARTMENT MUTUAL AID AGREEMENT (All fire departments in Calhoun County)

All municipalities and townships in Calhoun County, supporting a fire department, have agreed to supply equipment and personnel when needed in an emergency.

COST SAVINGS = Unknown

BREATHING AIR COMPRESSOR (Townships of Marengo, Marshall and Fredonia)

The Marshall Fire Department received a grant to purchase an air compressor to fill the SCBA tanks for all four departments.

COST SAVING = \$35,200

AMBULANCE SERVICE TRAINING (MAFFA provides continuing education credits for fire department personnel)

Fire department personnel receive continuing education credits, provided by state licensed instructors, at no cost to the department. The credits are required to renew their medical licenses.

ANNUAL COST SAVINGS = \$600

COUNTYWIDE FIRE COMMUNICATIONS PURCHASE (Most of the fire departments in Calhoun County)

The Calhoun County Fire Chiefs Council received a grant to upgrade fire department communications throughout the county.

COST SAVINGS = \$70,350

AMBULANCE AUTHORITY (On August 3, 2004 nine Townships and the City of Marshall voted to form the Marshall Area Firefighters Ambulance Authority)

With the ambulance service and the fire department sharing living quarters, apparatus room space, and some office space, as well as some personnel, there has been some cost saving in both departments.

COST SAVINGS = Unknown

SWET (Drug Enforcement)

SWET is the cooperation of police agencies in Calhoun County in association with the Michigan State Police to combat drug activity and crime associated from drug activity. Currently there are grants covering 50% of the costs of personnel assigned to this unit to include salary, benefits and equipment.

ANNUAL COST SAVINGS = Approximately \$25,000

SOUTHEASTERN MICHIGAN POLICE TRAINING CONSORTIUM (Agencies in Calhoun, Jackson, Eaton, and Lenawee Counties)

This training consortium consists of police agencies in Calhoun, Jackson, Eaton, and Lenawee Counties. By combining resources and instructors, the agencies save money, time and travel expenses. The training is completed on a regular basis, and the yearly expenses are covered by 302 Training Funds. Last year we had an average cost of approximately \$50 per officer for yearly training. Some classes we attend outside of the consortium can cost \$300 per officer.

ANNUAL COST SAVINGS = Approximately \$4,000

EMMETT TOWNSHIP COMPUTER FORENSICS (Computer forensic analysis to include cell phones, electronic data collectors, image capturing)

Marshall Police Department has the capability to utilize this function at no expense. By sending the equipment to Emmett Township for analysis, we save time and expenses from travel, equipment purchasing and court testimony. The equipment for

this function is approximately \$4,500 and training costs of \$2,000. This does not include manpower to process and testify in court. Cost savings is based on length of equipment use and manpower.

ANNUAL COST SAVINGS = Approximately \$2,000

CONSOLIDATED DISPATCH CENTER (Formation of the Calhoun County Consolidated Dispatch Authority, CCCDA)

In Fiscal Year 2010, the City of Marshall had a dispatch budget of \$257,866. In Fiscal Year 2011, the CCCDA was formed and the City of Marshall has a commitment of \$225,000 per year. This commitment is for five years but other funding sources are being discussed sooner than the five year commitment. The actual savings is at least the difference plus any possible increases in future years and equipment costs associated with dispatching.

ANNUAL COST SAVINGS = Approximately \$33,000

CENTER FOR ENTREPRENEURSHIP

Marshall Economic Development and Marshall DDA Main Street collaborated with numerous development entities to connect entrepreneurs and businesses to the resources necessary for them to establish and expand businesses in our region through the Center for Entrepreneurship (CfE).

The CfE is comprised of the Albion EDC, Battle Creek Area Chamber Foundation, Battle Creek Community Foundation, Battle Creek Unlimited, Generation E Institute, Kellogg Community College, Marshall Area Chamber of Commerce, Marshall Economic Development, Marshall Main Street, Michigan Works!, Michigan Small Business and Technology Development Center, Miller College, Nonprofit Alliance, and SCORE.

COST SAVINGS = Unknown

CITY OF MARSHALL
ECONOMIC VITALITY INCENTIVE PROGRAM
FUTURE SERVICE CONSOLIDATION IDEAS

JOINT POLICE FACILITY (Michigan State Police and Calhoun County)

A study is currently underway to develop a building combining three police agencies at one location. This will allow for shared space, combined assets, and shared personnel resources. Actual current savings is approximately \$40,000 through a grant for the initial development stage. If the building is built, the costs associated will be greatly reduced to the City of Marshall because of the shared space being divided and the costs shared. This will also provide different funding options, the City of Marshall can utilize that would not be available if a structure needed to be built individually.

ANNUAL COST SAVINGS = \$1,000,000 to 1,500,000 in building costs plus additional savings on continual maintenance and utility costs

HEAVY EQUIPMENT REPAIRS (City of Battle Creek)

The City will be discussing with the City of Battle Creek an agreement where Battle Creek would repair heavy equipment instead of private vendors.

COST SAVINGS = Unknown

IT SERVICES (Calhoun County)

The City will be discussing with Calhoun County to collaborate for IT services. The request will be, that the County IT department provides all needed IT services.

ANNUAL COST SAVINGS = Approximately \$20,000

COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs) (Counties of Calhoun, Branch, Barry, Kalamazoo, and St. Joseph)

A five county collaboration for regional development strategy is being developed. This process will make EDA grants potentially available to the five county region as well as develop a more active regional planning authority.

POSSIBLE COST SAVINGS = Unknown

SAFETY TRAINING CONSORTIUM (Coldwater, Niles, Paw Paw, Dowagiac, and Sturgis)

The City of Marshall has entered into an agreement with five other communities in order to obtain monthly safety training for the electric distribution personnel. The training costs are shared amongst the members.

ANNUAL COST SAVINGS = \$9,000

CITY OF MARSHALL
ECONOMIC VITALITY INCENTIVE PROGRAM
ACTIVE FUTURE SERVICE CONSOLIDATION PLAN

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ESTIMATED COST SAVINGS = \$1,000,000 to 1,500,000 in building costs plus additional savings on continual maintenance and utility costs

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